Appendix 5

| Capital Programme | $\begin{array}{\|l\|} \hline \text { Budget } \\ 2019 / 20 \\ \text { £000s } \\ \hline \end{array}$ | Medium Term Financial Strategy |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { 2020/21 } \\ & \text { f000s } \end{aligned}$ | $\begin{aligned} & \text { 2021/22 } \\ & \text { £000s } \end{aligned}$ | $\begin{aligned} & 2022 / 23 \\ & \text { £000s } \end{aligned}$ | $\begin{aligned} & 2023 / 24 \\ & \text { £000s } \end{aligned}$ | $\begin{aligned} & \text { 2024/25 } \\ & \text { £000s } \end{aligned}$ |
| Gross Expenditure |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| CCTV Pathfinder House Resilience |  |  |  |  |  |  |
| CCTV Wi-Fi | 250 |  |  |  |  |  |
| Lone Worker Software | 20 |  |  |  |  |  |
| Scanner | 16 |  |  |  |  |  |
| Traveller Security Improvements | 50 |  |  |  |  |  |
| Environmental Health Software | 40 |  |  |  |  |  |
| Alconbury Weald Remediation |  |  |  |  |  |  |
| Disabled Facilities Grants | 2,260 | 2,250 | 2,250 | 2,200 | 2,150 | 2,100 |
| Corporate Resources |  |  |  |  |  |  |
| Huntingdon West Development |  |  |  |  |  |  |
| A14 Upgrade | 200 | 200 | 200 | 200 | 200 | 200 |
| Housing Company | 206 |  |  |  |  |  |
| Huntingdon Redevelopment (rephased) |  | 8,500 | 7,595 |  |  |  |
| St Ives Redevelopment |  |  |  | 6,800 | 8,500 | 1,700 |
| Leisure and Health |  |  |  |  |  |  |
| One Leisure St Neots Synthetic Pitch |  |  |  |  |  |  |
| One Leisure Improvements | 495 | 306 | 296 | 285 | 300 | 0 |
| One Leisure Huntingdon Changing Facilities |  |  |  |  |  |  |
| One Leisure Huntingdon Development |  |  |  |  |  |  |
| One Leisure St Neots Pool | 14 |  |  |  |  |  |
| One Leisure St Ives Burgess Hall |  |  |  |  |  |  |
| One Leisure St lves - New Fitness Offering | 233 |  |  |  |  |  |
| One Leisure St Ives - New Fitness Offering (Rephase) |  |  |  |  |  |  |
| One Leisure Ramsey 3G | 754 |  |  |  |  |  |
| One Leisure Ramsey 3G (Rephase) |  |  |  |  |  |  |
| One Leisure St Ives Swimming Changing Rooms | 250 |  |  |  |  |  |
| One Leisure Impressions Equipment | 531 |  |  |  |  |  |
| Assistance Director of Resources |  |  |  |  |  |  |
| Industrial Unit Roof Replacement |  |  |  |  |  |  |
| Income Management Software | 62 |  |  |  |  |  |
| Oak Tree Car Park Development | 58 |  | 1,500 | 6,500 |  |  |
| Alms Close Development | 1,000 | 665 |  |  |  |  |
| Huntingdon Redevelopment (rephased) |  |  |  |  |  |  |
| St Ives Redevelopment |  |  |  |  |  |  |
| Financial Management System Replacement |  |  |  |  |  |  |
| FMS Archive Solution | 3 |  |  |  |  |  |
| Capita Upgrade | 9 |  |  |  |  |  |
| Oak Tree Remedial Works | 1,000 | 1,000 |  |  |  |  |
| Loan Facility to Huntingdon Town Council |  |  |  |  |  |  |
| Investment in Trading Company | 100 |  |  |  |  |  |
| Health and Safety Works on Commercial Properties | 23 |  |  |  |  |  |
| Energy Efficiency Works at Commercial Properties | 54 | 25 | 10 | 10 | 0 |  |
| VAT Partial Exemption | 169 | 59 | 24 | 21 | 21 | 18 |
| Customer Services |  |  |  |  |  |  |
| E-forms |  |  |  |  |  |  |
| Pathfinder House Reception DWP |  |  |  |  |  |  |
| 3C ICT |  |  |  |  |  |  |
| Flexible Working - 3CSS | 33 |  |  |  |  |  |
| Hardware Replacement |  |  |  | 130 | 130 |  |
| Generator - 3ICT Backup |  | 27 |  |  |  |  |
| Data Centre Storage |  | 23 |  |  |  |  |
| Wi-Fi access points |  | 12 |  |  |  |  |
| Robotics | 50 |  |  |  |  |  |
| ICT Transformation | 353 |  |  |  |  |  |

Appendix 5

| Operations |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Civil Parking Enforcement |  | 217 |  |  |  |  |
| Fencing | 10 | 12 | 13 | 13 | 13 | 13 |
| Lighting - Loves Farm Footpath |  | 16 |  |  |  |  |
| Building Efficiencies - Salix (Rephase) | 46 |  |  |  |  |  |
| Wheeled Bins | 186 | 238 | 254 | 254 | 254 | 254 |
| Vehicle Fleet Replacement | 125 | 1,199 | 1,396 | 1,085 | 1,457 | 741 |
| Play Equipment | 35 | 53 | 30 | 30 | 30 | 30 |
| Secure cycle storage |  | 58 | 88 |  |  |  |
| Re-Fit Buildings (Rephase) | 233 |  |  |  |  |  |
| Parking Strategy | 315 | 37 | 80 |  |  |  |
| Bridge Place Car Park Godmanchester | 397 |  |  |  |  |  |
| Bridge Place Car Park Godmanchester (Rephase) |  |  |  |  |  |  |
| District wide signage |  | 70 |  |  |  |  |
| Operations Back Office (Rephase) | 290 |  |  |  |  |  |
| Pathfinder House Reception |  |  |  |  |  |  |
| Hinchingbrook Country Park |  | 1,550 |  |  |  |  |
| Transformation |  |  |  |  |  |  |
| AV Equipment |  | 30 | 15 | 15 |  |  |
| Customer Portal and Call Centre Software |  | 30 |  |  |  |  |
| Voice Bots |  | 34 |  |  |  |  |
| Customer Relationship Management | 83 |  |  |  |  |  |
| Total Gross Expenditure | 10,051 | 16,611 | 13,751 | 17,543 | 13,055 | 5,056 |
|  |  |  |  |  |  |  |

Appendix 5

| Capital Programme | Budget <br> 2019/20 <br> £000s | Medium Term Financial Strategy |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \text { 2020/21 } \\ & \text { £000s } \end{aligned}$ | $\begin{aligned} & \text { 2021/22 } \\ & \text { £000s } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { 2022/23 } \\ & \text { £000s } \end{aligned}$ | $\begin{aligned} & \text { 2023/24 } \\ & \text { £000s } \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { 2024/25 } \\ & \text { £000s } \end{aligned}$ |
| Financing |  |  |  |  |  |  |
| Grants and Contributions |  |  |  |  |  |  |
| DFGs | $(1,366)$ | $(1,300)$ | $(1,200)$ | $(1,200)$ | $(1,200)$ | $(1,200)$ |
| Pathfinder House Reception | (256) |  |  |  |  |  |
| Wheeled Bins | (60) | (93) | (101) | (101) | (101) | (101) |
| Oak Tree Centre Development | (58) |  |  |  |  |  |
| Play Equipment |  |  |  |  |  |  |
| One Leisure Huntingdon Changing Rooms |  |  |  |  |  |  |
| Synthetic Pitch | (462) |  |  |  |  |  |
| One Leisure 3G Ramsey |  |  |  |  |  |  |
| Back Office Reserve | (155) |  |  |  |  |  |
| Total Grants and Contributions | $(2,357)$ | $(1,393)$ | $(1,301)$ | $(1,301)$ | $(1,301)$ | $(1,301)$ |
| Use of Capital Reserves |  |  |  |  |  |  |
| Alconbury Remediation Works Reserve |  |  |  |  |  |  |
| Community Infrastructure Levy Reserve |  |  |  |  |  |  |
| Total Capital Reserves | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Receipts |  |  |  |  |  |  |
| Bridge Place Sale | (384) |  |  |  |  |  |
| Sst Ives Redevelopment |  |  |  | $(6,800)$ | $(8,500)$ | $(1,700)$ |
| Loan Repayments | (320) | (320) | (320) | (320) | (320) | (320) |
| Housing Clawback Receipts | (500) | (500) | (450) | (400) | (400) | (400) |
| Total Capital Receipts | $(1,204)$ | (820) | (770) | $(7,520)$ | $(9,220)$ | $(2,420)$ |
| Use of Earmarked Reserves |  |  |  |  |  |  |
| Financial Management System Replacement |  |  |  |  |  |  |
| Capital Grant to Huntingdon Town Council |  |  |  |  |  |  |
| Investment in Trading Company |  |  |  |  |  |  |
| ICT Transformation |  |  |  |  |  |  |
| FMS Archive |  |  |  |  |  |  |
| To Earmarked Reserves | 0 | 0 | 0 | 0 | 0 | 0 |
| Net to be funded by borrowing (Internal) | 6,490 | 14,398 | 11,680 | 8,722 | 2,534 | 1,335 |

